## **Double Materiality** Stakeholder Engagement

We engaged with a variety of stakeholders - including customers, associates, investors, and community groups, among others - to inform the results of our double materiality assessment. We solicited extensive feedback from stakeholders using an array of methods mentioned below.

Stakeholder Group	Engagement Approach
Health Plan Customers	<ul> <li>In-person interactions</li> <li>Focus groups</li> <li>24/7 customer relations hotline</li> <li>Consumer effort surveys</li> <li>Social media</li> <li>Websites</li> <li>Annual reporting</li> <li>Mail/email</li> <li>Sydney Health mobile app</li> <li>24/7 Nurseline</li> </ul>
Employer Clients	<ul> <li>Elevance Health Customer Advisory Group (CAG)</li> <li>Meetings</li> <li>Surveys</li> <li>Responding to disclosure requests</li> <li>Corporate wellness programs</li> </ul>
Associates	<ul> <li>Double Materiality Survey</li> <li>Engagement surveys</li> <li>Pulse (Elevance Health intranet)</li> <li>CEO town halls</li> <li>Training and professional development opportunities</li> <li>Business Resource Groups</li> <li>Community giving/volunteer opportunities tracked via Elevance Health for Good</li> <li>Performance management</li> <li>Ethics and Compliance HelpLine</li> </ul>

Stakeholder Group	Engagement Approach
Investors and Shareholders	<ul> <li>Double Materiality Survey</li> <li>Annual reporting</li> <li>Annual shareholder meeting</li> <li>Quarterly earnings calls</li> <li>Investor outreach</li> <li>Investor relations website</li> <li>Phone briefings</li> <li>Email correspondence</li> <li>Healthcare investor conferences</li> <li>Actively responding to third-party environmental, social, and governance surveys/ratings</li> </ul>
Suppliers and Healthcare Providers	<ul> <li>Double Materiality Survey</li> <li>Briefings and meetings</li> <li>Conferences and industry events</li> <li>Email correspondence</li> <li>Supplier Code of Conduct</li> <li>Environmental, social, and governance screenings, including CDP assessments for suppliers</li> <li>Training and workshops</li> <li>Scorecards</li> <li>Ethics and Compliance HelpLine</li> </ul>
Government, Regulators, and Industry Associations	<ul> <li>Double Materiality Survey</li> <li>Briefings and meetings</li> <li>Email correspondence</li> <li>White papers and other briefing materials</li> <li>Trade organizations</li> <li>Participation in coalitions</li> <li>Roundtable discussions</li> <li>Public events</li> <li>Speaking engagements</li> <li>Conferences</li> <li>Public policy research</li> </ul>